



2022 | Legacy Brisbane Annual Review

LEGACY  100
1923 - 2023

Supporting our veterans' families.



The Legacy Ode

*Fear not that you have died for naught
The torch you threw to us we caught.
And now our hands will hold it high
Its glorious light shall never die,
We'll not break faith with you who lie
On many a field.*

Lest we forget.



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About Legacy

Legacy is one of Australia's oldest and most trusted charities. For almost a century, we have supported the families of those who gave their life or health for their country. We care for those in need, believing that the loss or injury of a veteran due to their service should not lead to social and financial disadvantage to his or her family.

Our Mission

Legacy Brisbane strives to ensure that the partners and children of veterans who gave their lives or health can fully realise their potential.

Our Vision

No dependant of a veteran suffers financial or social disadvantage as a result of their loved ones' death or injury.



The Legacy Brisbane Strategic Plan 2019–23

The Strategic Plan 2019 – 2023 identifies five strategic pillars to guide our operations in fulfilling our charter and achieving our vision of no social or financial disadvantage for the families of our fallen and injured veterans. The pillars are:

1

Service Delivery

Ensure our clients receive relevant, effective and sustainable services.

2

Leadership and Governance

Ensure effective leadership, governance, planning and reporting to achieve organisational goals and regulatory requirements.

3

Sustainability

Ensure current and future organisational capability and sustainability through sound financial management, diversified income and informative reporting.

4

People and Culture

Recruit, train and retain a quality team of Legatees, volunteers and staff imbued with the Legacy culture of service.

5

Communications

Ensure effective communication with internal and external stakeholders to better connect, collaborate and participate.

Our Desired Future in 2023

Service Delivery

Our programs are delivered by an adequately resourced workforce to achieve a planned, sustainable and measurable impact.

Leadership and Governance

We are structured, organised and managed through clear policies, procedures and practices to deliver on the mission.

Sustainability

Our finances are managed effectively with diverse revenue streams and a strong balance sheet to guarantee our future.

People and Culture

Our people are properly developed as a team, reflecting our values and imbued with the Legacy culture of service.

Communications

We have effective, open and purposeful communications that promote collaboration and participation.

Our Impact story

In 2022, we continued to care for our dependants

**Over 5,146
Widow(er)s**



Currently supported with wellbeing contacts, social activities and linking to relevant support services across South East, Central and Western Queensland.

**125 People
with a
Disability**



Participate in social activities and events, combating social isolation and linking to relevant services, such as the NDIS

**147 Legacy
Youth**



Mentored through leadership and personal development skills, promoting a sense of connectedness and belonging; and assist with their transition from teenagers into adulthood.

**Over 26
Partners & 55
Children
supporting an
incapacitated
Veteran**



Engage with Legacy in times of crisis through the Family Assist Program. Legacy provides flexible and practical wellbeing and community support to medically discharged veterans and their families who have an injury or illness due to their service.

Through the work of our committed Legatees and staff who continued to find new innovative ways to respond to the challenges of service delivery...

**253
Legatees**

Volunteer members who make a personal commitment to assist the families of those who served their country. Legatees are the backbone of Legacy and deliver the vast majority of our services.

**47
Laurel and
Care Clubs**

Groups that bring together Legacy widows in an atmosphere of friendship and caring to combat social isolation and promote peer support.

**46
Pensions**

Granted by DVA through Legacy advocating for widows' entitlements

**20
Beneficiary
events**

Including backyard assists. Providing social connection, respite and support to our beneficiaries

Underpinned by Legacy's vision to ensure that there is no social nor financial disadvantage to the dependants of our fallen or incapacitated veterans.

**Relieving
financial
hardship**

We are there in times of hardship, providing financial support. We provide for basic needs, and advocate for their rights and benefits.

**Delivering
social
connection
services**

We are there in times of loss and grief, providing ongoing social support to families. We work to ensure the emotional health and wellbeing of those we serve.

**Providing
developmental
opportunities**

We are there for the long-term, providing for the educational and development goals of families. We help those we serve to grow and thrive despite adversity.



**\$1,288,744
spent**

On service delivery throughout the year.

“Legacy continues to help by keeping me motivated in tasks I have set myself: looking ahead, to laugh not cry, and stop, look and listen.”



President's Report 2022



On behalf of the Board of Directors of the Legacy Club of Brisbane, I am pleased to present the Club's annual report and financial statements for the twelve months from 1 January to 31 December 2022.

Legacy's aim is to ensure the families in our care suffer no financial or social disadvantage, due to the loss or incapacitation of a veteran. In Legacy Brisbane, our youngest beneficiary is 10 months old, and we have many widows over 100 years of age. We serve these families from Rockhampton in the north, to Logan in the south, Moreton Island in the east and out west to our state border.

Our operations continue to be guided by our Strategic Plan 2019-2023

which has proven to be an excellent guide to our decision-making and governance requirements. This Annual Report shows that we remain in a sound financial situation, details of which are to be found in the financial report.

Despite the ongoing challenges arising from COVID and continuing financial constraints, we have continued to maintain our focus on our primary goal of service delivery. We have adapted our business practices to ensure that our Legatees, staff and volunteers have the resources to meet the needs of our beneficiaries and where applicable, their families.

Concurrently, we have expanded the range of our major fundraising events and have exceeded our targets on each occasion. This has been achieved by the outstanding teamwork of our staff, volunteers and Legatees; and the very generous support of the Australian Defence Force and our many corporate sponsors and donors. Our inaugural Giving Day conducted soon after Badge Week was a good

case in point. We had hoped to raise around \$110,000 and to our delight achieved \$154,557. This new approach to fundraising has proven to be a necessary supplement to the more traditional Badge Week model that does not enjoy the level of community support it once did.

Notwithstanding such success, we continue to operate in a deficit budget environment and expect to continue to do so for at least one more year. The Board has embarked on a capital campaign with the support of an external campaign advisory and the early signs of significant success are good. We acknowledge the support of our Campaign Patrons Tim Fairfax AC and Gina Fairfax AC, our Campaign Chair Steven Goakes and Campaign Cabinet members Dan Keighran VC, Aunty Lorraine Hatton OAM and Campbell Newman, AM. Coupled with the proceeds of the sale of Legacy House and support from all three levels of Government, and continued success with our fundraising events, the Board is confident we will return to a balanced budget within the next

eighteen months. When viewed against the background of the turmoil arising from the impact of COVID, the ongoing impact of significant reductions in bequests, and the volatility of financial markets over the past three years, this will be a significant achievement.

The sale of Legacy House and planning for the construction of a new Legacy House at Greenslopes continues, albeit more slowly than the Board would wish. Once completed the Board is confident that a new one-stop model of multi-agency service delivery to our beneficiaries and their families will establish a new standard of care across the ESO environment. The Board gratefully acknowledges the outstanding pro-bono support being provided to the project by our many corporate sponsors. In particular the Board wishes to acknowledge Gripfast Consulting, Hayball Architects, St Hilliers, Urbis Town Planning, WT Partnership Australia, ADP Consulting and Ashurst Lawyers.

The Board's business is increasingly affected by the paucity of Legatees

and volunteers willing to serve on the various Board committees. This has a limiting impact on the Board's capacity. It is hoped that the recent Recruiting and Retention Plan endorsed by the Board and in the process of being implemented by Group Chairs will lead to improvement.

I wish to record the Board's appreciation for the continuing hard work of our staff, the Group Chairs, our Legatees and volunteers in providing the outstanding levels of care and support to our beneficiaries and their families throughout a very difficult year. The example they all set is quite humbling.

I wish to acknowledge the invaluable support provided to Legacy by our Patron, Her Excellency Dr Jeannette Young, PSM and am pleased to advise that she has been joined by her husband Professor Graeme Nimmo RFD as joint Patron.

The 2023 year promises to be both very challenging and quite memorable. In June we will see the Queensland legs of the Centenary

Torch Relay and in October we will celebrate the centenary of Legacy. We hope to execute the contract for the construction of our new Legacy House at Greenslopes in mid-year, and, as our highest priority, we will continue our drive to enhance our already high standards of service delivery. We will continue to develop new models of care that seek to synergise the efforts and impact on our families of other veteran focused service providers.

I would like to thank my fellow Directors, the staff of Legacy House, our Legatees and volunteers for their unstinting efforts to ensure we live up to the ongoing promise to ensure that no dependant of a veteran suffers financial or social disadvantage as a result of their loved one's death or injury.

Yours in Legacy,



Paul Power
President



CEO's Report 2022



Thank you to all of our Legatees, staff and volunteers that have continued to deliver upon the battlefield promise to look after the families of our fallen and the families of our incapacitated veterans in 2022.

Importantly, 2022 saw all of our 47 Laurel Clubs and Care Groups conducting their regular monthly meetings. We were able to conduct our Children's Camp, Young Families Weekend Away, Explorers events, ANZAC Marches, Remembrance gatherings and numerous Christmas parties from Rockhampton in the north to Logan in the south. Critically, our Legatees and staff were back in living rooms administering our services to over 5,000 beneficiaries in our care.

As we continue to distance ourselves from those difficult COVID years and return to our traditional methods of event management, service delivery and fundraising, we also have commenced new and exciting projects that will contribute to our long-term sustainability to deliver services in an ever-increasing competitive environment for community and corporate support to for-purpose charities.

We simply could not deliver our services without great corporate partners and community supporters who consistently support Legacy operations. Where possible we will continue to involve our financial supporters in our service delivery experiences such as the Backyard Assist Programs, beneficiary events and our commemorative activities. It is critical that these organisations and the public know that Legacy is active in the community throughout the year and their financial support continues to deliver social impact throughout our area of operations.

In 2022 significant progress was made in the following areas:

Legacy House

As reported in the last annual report, the new Legacy House will be built in Greenslopes to co-locate with existing Veterans and Family Services operated out of the Greenslopes Hospital precinct which includes both medical and medical research support that currently has Gallipoli Medical Research Foundation (GMRF) and Keith Payne VC Mental Health unit as well as Greenslopes Private Hospital.

The network of support and interest has grown over 2022 and will continue to grow in 2023. This support includes:

Legacy House build Pro Bono Support Partners:

- Gripfast Consulting – Project Management & Advisory
- Urbis – Town Planning
- WT – Quantity Surveying
- Ashurst - Lawyers
- Steve Watson Partners – Building Certifier
- ADP Consulting – Elec, mech, acoustic & fire engineering
- Bennett & Bennett – Land Surveying
- Soil Surveys – Geotechnical support
- St Hilliers - ECI Contractor

Hayball Architects are in the final

design development of the new Legacy House and we are planning on commencing the build in mid to late 2023 with a completion date 12 months later.

As part of the DVA October budget, DVA confirmed a \$2.3M Albanese Government election promise to support the build of a new Legacy House at Greenslopes. Discussions continue with both State Government and local Council to support Legacy in establishing our new home at Greenslopes in 2024.

Bring it Home Campaign

To raise the additional \$4 million in funding to build the new Legacy House, we commenced the planning phase for a capital campaign the Bring it Home Campaign and formed the initial members of our Campaign Cabinet and our Campaign Patrons. I am pleased to announce the following:

- Campaign Patrons – Tim Fairfax AC and Gina Fairfax AC
- Campaign Chair – Steven Goakes
- Campaign Cabinet Members:
 - Dan Keighran VC
 - Aunty Lorraine Hatton OAM (Aunty of Army)
 - Campbell Newman, AM
- Campaign Director- Ms Kelly Burmester.

We have set a goal to reach our capital fundraising target by Remembrance Day 2023 and welcome all support to get us there!

Beneficiary Programs

This year saw the start of the review of the youth program. Whilst Legacy is currently best known for its support of older war widows, it was established to 'look after the missus and kids'. This year we have unfortunately seen a number of children and young people lose a parent to suicide which can have a catastrophic and lasting impact. The

review will help us better understand the needs of children and young people today and how we can provide a holistic, joined up package of support with other relevant organisations to improve the outcomes of our young beneficiaries. This is expected to be completed mid-2023. Next year Legacy Brisbane will also provide a submission to the Royal Commission into Defence and Veteran Suicide taking into consideration beneficiary, Legatee and staff experiences.

Fundraising, Marketing and Communications

As mentioned above, 2022 saw the return of many traditional fundraising events as well as several new initiatives. The first major fundraising event for the year was the Run Army Fun Run a 5km and 10km run held in the Brisbane CBD on the Sunday before Anzac Day. More than 3600 people took part in the run with over \$169,000 in funds raised for Legacy Brisbane. A virtual Run Army event was also held; raising funds for Legacy Clubs around Australia.

In August our traditional fundraising activities for Legacy Week were able to return to normal following COVID. Legatees, ADF and volunteers sold Legacy merchandise and collected donations across 75 sites raising \$257,679. This year traditional fundraising activities were complemented with our first ever Giving Day. Held on Thursday 8 September every donation received that day was doubled thanks to our generous major donor and corporate matchers. \$154,557 was raised with 496 donations made in a 24-hour period.

The Legacy Gala Dinner presented by NIOA was also an outstanding success with more than \$402,000 raised. BCEC's Plaza Ballroom provided an intimate space for Defence Force leaders, corporate supporters and private philanthropists who gathered in support of Legacy and Remembrance, whilst raising much needed funds to help Legacy continue to support the families in our care. This year's theme was a Centenary of Legacy, to lead up to Legacy's Centenary year next year.

The Legacy Gala Dinner would not be possible without the generosity of our many corporate supporters, whose financial support ensures its success as a major fundraising event on the annual Legacy Brisbane calendar. We are particularly grateful to our presenting partner NIOA and gold sponsors Boeing, Built, Rheinmetall and Sci Fleet, as well as the ADF for their ongoing support.

People, Culture, Communications Committee

2022 brought a changeover of new committee members, tasked with developing a strategic volunteer recruitment and retention plan, to capitalise on Legacy's centenary in 2023. In collaboration with our 14 Contact Groups, the Committee has outlined a 2023-2024 operational level plan that identifies several sustainable activities to develop stronger front-line guidance for Legatees. This includes improving recruitment and onboarding processes, reviewing, and implementing new approaches to learning and capability, and retention opportunities to cater for long-term Legatees and engaging the next generation.

Finance and Sustainability

The complete audited 2022 Financial Statements are available on our website and will be lodged with the ACNC for public access in due course. A snapshot is provided on pages 19 to 21. It should be noted that in addition to these financial results is an immeasurable contribution through the volunteer work of the 253 Legatees who personally provide support to Legacy widows and families.

As anticipated, Legacy Brisbane closed the year with an operating deficit of \$609,202. As evidenced through the introduction of new major Fundraising events and business partnerships, Legacy Brisbane is establishing a strong foundation for ensuring ongoing services to veterans' families.

ADF Support

Once again we have received great support from our local Australian Defence Force bases in South East Queensland. This includes the support of the Commander of HMAS Moreton at Bulimba, the Commander 1st Division, Commander of RAAF Base Amberley and the Commander of Kokoda Barracks in Canungra. I wish to particularly note the support given from the soldiers of 7th Combat Brigade, 6th Brigade, 16 Aviation Brigade and 11 Brigade located at Gallipoli Barracks Enoggera. These soldiers are used routinely at our events, activities, Backyard Assists and corporate engagements. Importantly, these soldiers get to see Legacy in action and develop their own awareness of what Legacy does for the families in our care.

2023 - Centenary of Legacy

The year 2023 marks the Centenary Year of Legacy services to the families of our fallen and the families of our incapacitated members. To celebrate Legacy's contribution to the families in our care, there will be a National Legacy Torch Relay that will commence on ANZAC Day 2023 at Pozieres (France) prior to making its way to London, Villers-Bretonneux and the Torch will arrive in Australia at Perth on 1 May (the location where our first troops deployed from for World War 1). The Torch will make its way through Western and Southern Australia, the Northern Territory before coming to Queensland in June 2023. I look forward to sharing with you the story of the National Torch Relay in the 2023 Annual report.

Yours in Legacy,



Brendan Cox
CEO

Your Impact

For 100 years, Legacy has been entering the homes of the families of our fallen and injured veterans to listen, understand and respond with compassion and practical support.

Your support for Legacy in 2022 continues to make a tangible and impactful difference to families of veterans who have lost their lives or health in service to our country.

Whilst we are seeing a shift in the needs of our beneficiaries those needs are as great as ever. Older widows and widowers who have been in Legacy's care for many years are in increased need of

complex health care and support to transition into aged care. There is also an increased need for support for families who are returning from conflict and peace keeping missions with mental health concerns.

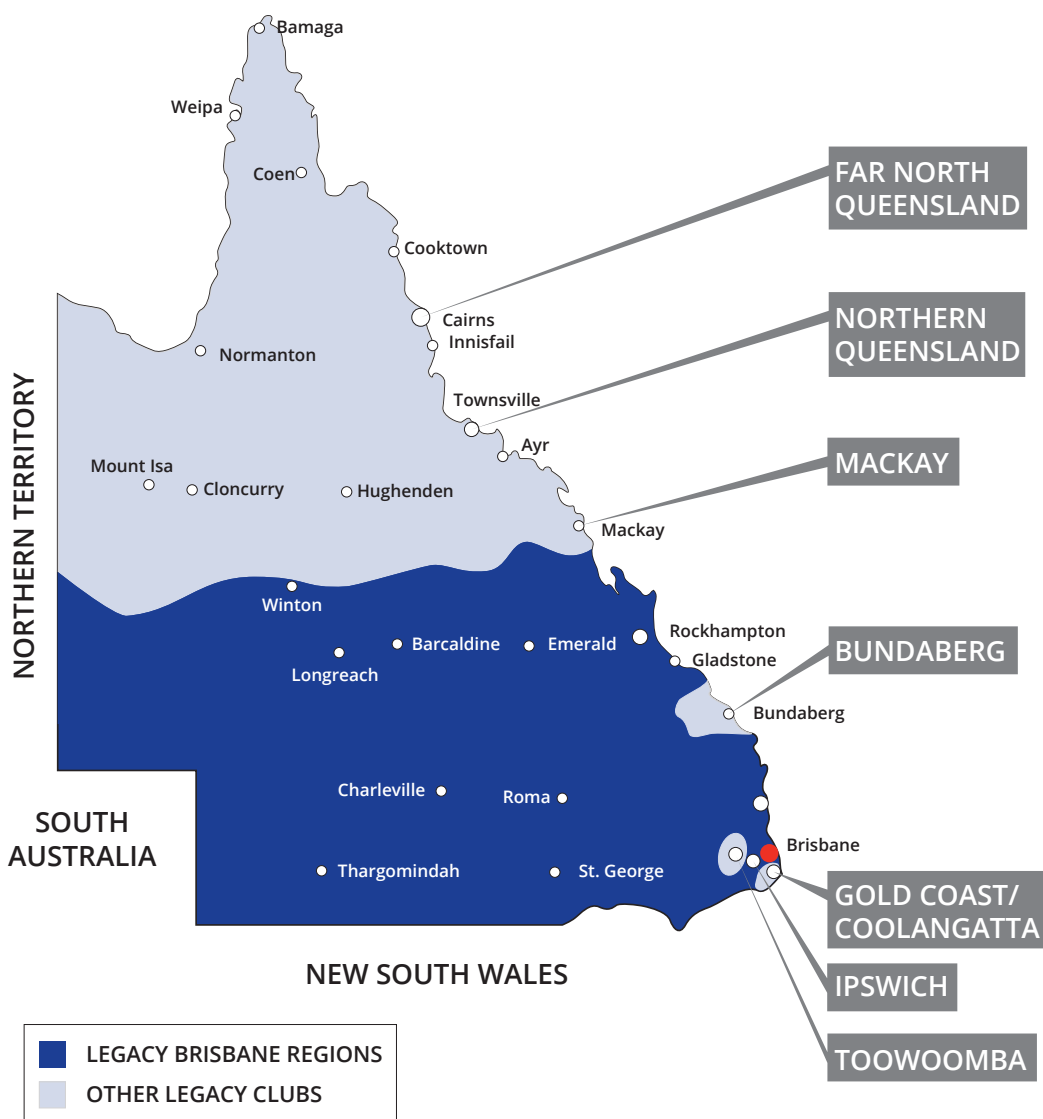
Through the joint efforts of Legatees, volunteers, staff and donors we continued to serve the more than 5,500 people in our care.

With your support we were able to connect widows and families through socialisation activities including camps, monthly morning teas, family activities and annual celebrations. Your support enabled

us to provide financial assistance and relief to struggling families and to provide education funding for children. And we were able to continue to advocate for the rights and benefits of widows and families; and provide much needed emotional support.

You support the families of our fallen and incapacitated veterans in many varied and practical ways, during some of the most difficult times. On the following pages we share some of these stories.

Thank you for the impact you made in 2022.







Watching Our Legacy Children Grow

The connection between Legacy child, Noah, and his Legatee Ross, is something special.

Legatee Ross Bray served in the Australian Army from 2006 to 2013, which included operational deployments to Afghanistan and Iraq. Ross always wanted to become a teacher, so after completing his military service, Ross studied education at university and began teaching in 2017. Ross is now a high school teacher and enjoys giving back to the community and mentoring kids, through his work as a Legatee.

Ross wanted to be involved with Legacy after meeting with Legacy widows at a Remembrance Day luncheon. He was inspired to give back and become a part of Legacy, supporting widows and children to ensure they don't suffer, as well as working with fellow Legatees.

"Being a Legatee to me means to assist those most deserving of our efforts. It is an enormous privilege to be part of the 'fail safe' for those in our community whose family have served Australia. Specifically, being a Legatee to children means providing

new and different opportunities to help children discover what they are capable of." – Ross.

Legacy Child, Noah, is a 16-year-old, year 10 student, who lives with cystic fibrosis. Noah loves hiking and being in the outdoors, and recently attempted the Overland Track in Tasmania. Unfortunately, bad weather struck an otherwise successful hike!

Noah's father, Duncan, was an Australian Regular Army infantry officer, who served in Iraq. Sadly, Duncan passed away in 2019.

"Legacy assisted me in many ways after my father passed away from cancer. They set up counselling, and provided other financial support and grants."

Legacy also provided Noah with his own Legatee, Ross, and with the support of Legacy and Ross, Noah was able to move forward from the hardest parts of losing his father. Although Legacy continues to support Noah with financial support and by providing opportunities to interact with other Legacy youths who have similar stories, Ross helps Noah in a different way. "I would say he is my mentor and friend." – Noah.

Ross started mentoring Noah in 2020, and they enjoy servicing cars

together. Noah enjoys being able to work on cars with Ross, something that he can't be taught at school.

"A recent special moment, is when I mentioned to Noah that we would complete a regular service for the car, at which point Noah was almost fully competent with what to do. We have been working on cars for three years now, mainly servicing them and I'm now confident that Noah knows how to look after a vehicle. It's very rewarding, watching a child grow, and it is a privilege to mentor and assist Legacy children." – Ross.

"We spend time working on his project cars together, currently we are restoring a 1970s Toyota Corolla. He acts as my sounding board and just a break from the problems of the real world. My favourite memory with Ross is when we took the engine out of the Corolla we are working on, it was a big day but it was worth the work." – Noah

Noah received the 2/2nd Australian Anti-Tank Regiment Association Bursary in 2020, as a young person who has shown an excellent commitment to their education.

"Legacy is an important service and it helps a lot of good people become better people." – Noah.

Verona's Legacy Story



Verona has been a part of the Legacy Family for 15 years and is also a dedicated Legatee.

Verona has been supported by Legacy for 15 years, since the death of her husband Gordon, in 2007.

Gordon served in the New Zealand Defence Force, where he was stationed for two years training for the Gunner regiment. He was also one of the top signalmen who were perched at the highest lookouts to spot threats.

"Gordon was in what they call compulsory military training, which meant once young men turned 18, they were invited to enrol in one of the military forces. He enjoyed being in the military and encouraged the young men to do what they felt they needed to do."

Unfortunately, Gordon was medically

discharged after an accident, where he was badly scalded when he was around 20 years old.

After the accident, Gordon suffered severe pain for the remaining years of his life, before he passed away from a brain tumour in 2007.

Before Gordon passed away, Gordon was a Justice of the Peace. He also worked with local authorities to help young people get on the right path after making some bad decisions.

After Gordon's death, friends enrolled Verona to Legacy Brisbane.

"When I became a widow, I was fortunate to have close friends who were Legatees and they helped me with everything I had to do that comes with the loss of a spouse."

"I first became aware of Legacy when my husband Gordon passed away and I rang friends, Legatees Glenn and Pam. Glenn said he would be right over and explain all about Legacy. He knew that I would be

eligible due to Gordon being ex NZ Army. Luckily I had all Gordon's Army papers and I was enrolled there and then."

"Glen and Pam gave me the confidence to fulfill all the things one has to do at the loss of their support person."

Verona volunteered regularly with Legacy before becoming a Legatee in 2014. After seeing the impact Legacy has firsthand, Verona was encouraged to come out of retirement and help others in a similar situation.

"Legacy continues to help, by keeping me motivated in tasks I have set myself: looking ahead, laugh not cry, and stop, look and listen."

"My fondest memories of being both widow and a Legatee are of birthdays and Christmas for my Legacy Ladies. Sharing memories with them. Each lady has a story to tell, and every lady is a wonderful author of her own life."

Family Assist Program Makes a Difference



Sarah's husband Aaron was discharged from the Australian Army after serving in East Timor and Iraq. Sarah and Aaron have three children and have suffered greatly through the ups and downs of Aaron's mental health.

Sarah and her children access support through Legacy's Family Assist program that supports families caring for a Veteran suffering from a physical or psychological illness.

"I first came in to contact with Legacy around seven years ago. At that time, our kids would have been three, five and seven years old. We were going through a particularly hard time. I was working full time and trying to juggle three children, my aunt had just passed away, and my husband was having really bad mental health issues.

I was completely overwhelmed with the logistics of family life. My closest family

is about an hour away, they can't just come and pick up the kids from school or drop them home."

Sarah shared how the impact on the kids is particularly hard, "My husband's mental health issues have had a big impact on our children. The kids have missed out on having a normal father, and there's been financial impacts where they've had to miss out on holidays and that sort of thing.

Two years ago, my eldest child was really struggling and just could not go to school. They felt embarrassed to tell people what was going on, because it's not a normal family, and not normal things happen.

I don't think people understand the impact of veteran's mental health issues on their family unless you've really seen it or been part of it.

I don't remember who put me in touch with Legacy at the beginning but I remember they said, 'Legacy might help you'.

The first time I met with Legacy, they came and saw me on my lunch break. It was amazing because I had found there were lots of barriers to getting my family help. I was working full time so couldn't take time out to go into an organisation to seek financial help

or pick up a food hamper; or I would have the children with me so I couldn't necessarily talk about what was going on as I didn't want them to hear everything.

There are a lot of veteran organisations that help with certain things but most of them are focused on the veteran and not the family and I think the partners and families suffer a lot.

Legacy is great as there's no pressure, it's just there if you need it, you can reach out and know it's there.

Just that understanding of our situation and the practical help Legacy provides, even though it doesn't sound like a lot, it made such a big difference to my family's lives."

"Legacy has been the best support for me".

Explorers' Christmas Cheer



Legacy Brisbane's Explorers program is committed to providing social interaction through specially coordinated events that provide an environment to foster belonging and community for our people with a disability clients.

The Explorers program is coordinated by Community Services officer (CSO) Jess Sommerfeld.

"Most of the Explorers are the adult son or daughter of a Legacy Widow. Many of the widows are in their 90s and some have passed away," Jess said.

"A range of group activities throughout the year give Explorers the opportunity for connection and peer support. These activities are provided for free and range from animal encounters to dance classes and magic shows."

"My role as CSO involves supporting Veterans' family members with disabilities to feel connected to both formal and informal care and provide a level of advocacy to ensure the supports they have are working in their best interest".

One of the last events for 2022 was the annual Explorers' Christmas party; 23 Explorers attended the event including 69-year-old Penny Harland.

During early childhood Penny lost both sight and hearing. Penny remained determined and after finishing high school by correspondence, she went on to complete an astonishing three university degrees. Penny communicates using a braille monitor, computer and with the help of her carers, who use a finger-spelling technique.

Penny joined the Explorers program in 2008 about a year after Penny's veteran father Ernest passed away. Legacy also provided support to Penny's mother Mabelle until her passing in 2013.

Penny said, "Legacy offered social outing, holidays and activities and sponsored these for me and sometimes paid for my carers

before NDIS. I loved the Twin Town Concert, the Sea World holiday and Bundaberg Trip, Christmas parties and cooking classes in town."

"This year, the Christmas party was really well organised with lots of décor. I loved the live bunny and the competitions most. It was interesting meeting different people there; they are very accepting.

"Legacy also tried to advise me of what support I could get when I had an issue with my service provider."

Jess said, "It was wonderful to see and meet some of the Explorers at this year's Christmas event. These events are so important and provide a safe and welcoming space for this group of people to connect, share stories and experiences and make lasting friendships. The feedback provided about these events has been extremely positive with many Explorers hoping to catch up more regularly in the future."



Stories from our Legatees

Legatees are volunteer members who deliver the vast majority of our services.

Legatees are part of Legacy's proud traditions and actively live its values. These traditions and values have been passed on from generation to generation of Legatees in caring for the families of veterans.

Historically, Legatees were returned servicemen. Today, Legacy welcomes membership enquiries from people from all walks of life. There are currently approximately 4000 Legatees throughout Australia, some having served Legacy for more than 50 years.

Legacy Brisbane is grateful for the support of the more than 253 active Legatees who serve within our club. They support our beneficiaries in a number of ways including providing practical support, mentorship and advocacy and also assist with fundraising and help promote Legacy in their local communities.

Legatees Colin and Emma share what being a Legatee means to them.

Colin Green

Colin's connection to Legacy began at a young age. Sadly, Colin lost his veteran mother at the age of 12, and then his veteran father at the age of 15. Both Colin's mother and father had served in World War II. Just one year later, at the age of 16, Colin also lost his stepmother.

Legatees in the community stepped in to help, and supported Colin as he completed high school. Later, these dedicated Legatees supported Colin as he applied for entry to the Royal Military College, Duntroon. Colin went on to serve for 27 years in the military. "I stayed in touch with my

Legatee, because he had had a big influence on my life. And then as will happen, young men will fall in love. So I took my girlfriend at that stage, now my wife, and I took her around to meet my Legatee on the ground. He always looked out for me."

"Legacy changed my life completely. It was Legacy who said you have to go and live with a family. And it was Legacy who picked up all those costs for boarding school. It was Legacy who supported me to go to the Army. One of the things Legacy prides itself on is they're not doing it for accolades."

Grateful for the impact Legacy had on his life, Colin became a Legatee in the mid-1990s in Canberra, before transferring to Legacy Brisbane in 2009. Legacy Canberra's loss was Brisbane's gain, as Colin continued to actively support all activities undertaken by Legacy Brisbane.

"I have always valued the support Legacy gave me. As a cadet in the army you have to write a will and I left my entire estate to Legacy. Even back then I knew that I could never repay it for the good they had done me. And I was conscious of that even as an 18 year old."

Nowadays, Colin works alongside other dedicated Legatees in the Redlands to help over 450 widows, in addition to Legacy children.

"I really enjoy my role as a Legatee, I am able to give back to the organisation that gave so much to me. I can see the difference our support is making to people."

Emma Reilly

Emma became a Legatee at the beginning of 2022, after completing a business degree. As a defence spouse, Emma was looking for a place to use her new skills and newfound spare time towards

something she cared about. Legacy was the perfect fit.

"I was talking with regular customers at the RSL and my co-worker, Legatee Rosie, about wanting to get involved with some charitable work. As Rosie is the group chair for the North West group, I began learning more about what Legacy does, and it sounded like something that would be perfect for what I was looking for."

After attending a few North West meetings with Legatee Rosie, Emma knew she wanted to become a Legatee, with a keen interest in helping with the business side of the group and the organisation.

"Being a Legatee means to me waking up every day and knowing that you are surrounded by supportive Legatees and kind defence families that care for you and you them. Knowing that volunteering in my own way has made a difference."

Emma was the group's fundraising coordinator for Legacy Week this year, and is looking forward to coordinating the group's Centenary activities as well. Emma has also helped with the Pine Rivers Care group and attended their Christmas party.

"My favourite memory is visiting the Pine Rivers Care Group for the first time. The ladies were very welcoming and kind. They had amazing stories of their lives, and they shared their wisdom of being defence spouses and how their families moved around Australia. We had morning tea and did a raffle (all \$2 small prizes). I don't think I stopped smiling all day!"

Emma says her favourite part of being a Legatee is "knowing that every time you do something within Legacy, you are working towards or helping someone who needs it. All Legacy work to me feels very rewarding."

How you can support Legacy

Become a Legatee

Legatees are individually assigned to the partners and children of veterans who have lost their lives or health. You can be there personally for these individuals who need it most.

Make a donation

Donated funds to Legacy are greatly appreciated and are used in a variety of ways. This includes things like providing child care assistance to a widow so she can continue to go to work, helping with school fees or social activities like gymnastics classes for families, or providing meals for kids at Legacy Youth Camps.

Leave a gift in your Will

A gift in your Will to Legacy is a special way to remember the fallen and care for the living. Your generosity means Legacy can be there for veterans' families when their loved one no longer can.

Become a regular giver

You can support Legacy with a regular donation by direct debit, credit card or directly through your pay. Your regular support will help Legacy ensure the partners and children of our veterans' do not suffer socially or financially.

Fundraise

Fundraising with friends, family or colleagues is a fantastic way to make an impact to the families of our servicemen and women. You can participate in one of our events or fundraise for Legacy at any time of the year.

Become a Corporate Partner

We look for long term relationships that deliver real benefits.

Your organisation's efforts will support the families of Australian Defence Force servicemen and women who have lost their lives or their health as a result of their service.

Volunteer with us

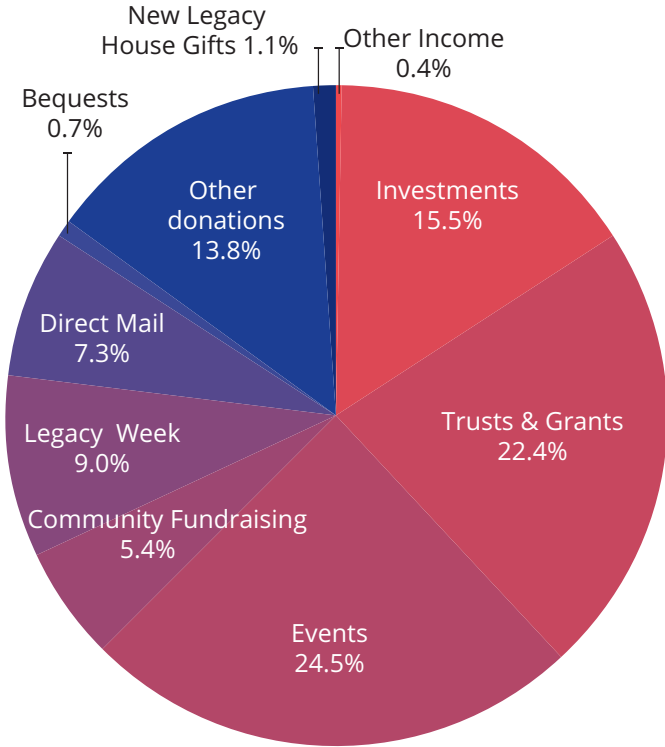
There are so many ways to get involved and help Legacy keep the promise to the families of those who served our country. Legacy offers a range of short and long-term volunteer opportunities. Find a role that suits you today.

To learn more about these opportunities please call 07 3029 5600 or visit legacy.com.au/get-involved



Financials

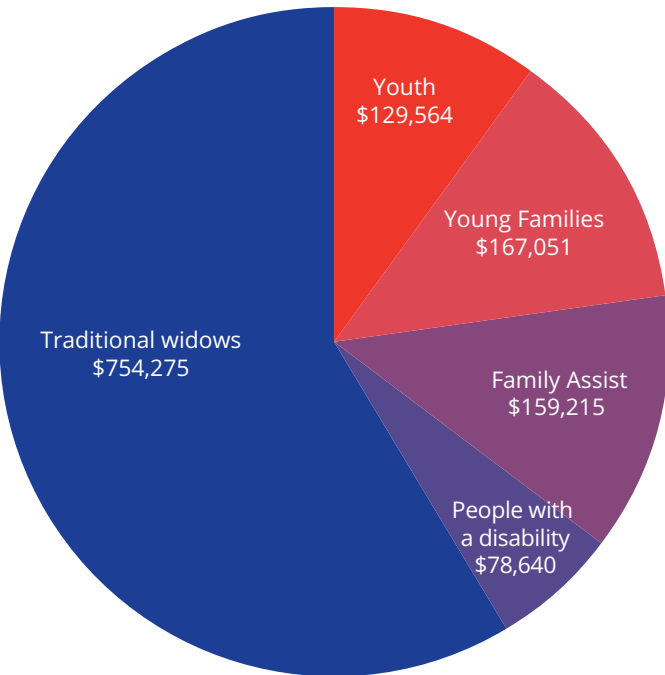
2022 Income Sources



“Knowing that every time you do something within Legacy, you are helping someone who needs it. All Legacy work to me feels very rewarding.”

Legatee Emma Reilly

2022 Community Services Program Funding



Financials



Level 11 | 42-60 Albert Street | Brisbane | QLD 4000
GPO Box 2876 | Brisbane | QLD 4000
t: +61 7 3210 5500 | f: +61 7 3229 6174
brisbane@uhyhnsq.com.au
www.uhyhnsq.com.au
ABN 76 898 082 094 | AFSL 483056

REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY FINANCIAL STATEMENTS

TO THE DIRECTORS OF THE LEGACY CLUB OF BRISBANE LTD

The accompanying summary financial statements, which comprises the summary statement of financial position as at 31 December 2022 and the summary statement of comprehensive income for the year then ended are derived from the audited financial report of The Legacy Club of Brisbane Ltd (the Company) for the year ended 31 December 2022. We expressed a qualified audit opinion on that financial report in our report dated the 28 February 2023 (see below).

The summary financial statements do not contain all the disclosures required by Australian Accounting Standards. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial report of the Company.

MANAGEMENT'S RESPONSIBILITY FOR THE SUMMARY

Management is responsible for the preparation of the summary financial statements on the basis described in the summary financial statements.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL REPORT

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Auditing Standard ASA 810 *Engagements to Report on Summary Financial Statements*.

QUALIFIED OPINION

In our opinion, the summary financial statements derived from the audited financial report of the Company for the year ended 31 December 2022 are a fair summary of that audited financial report, on the basis described in the notes to the summary financial statements. However, the summary financial statements are misstated to the equivalent extent as the audited financial report of the Company for the year ended 31 December 2022.

The misstatement of the audited financial report is described in our qualified audit opinion in our report dated 28 February 2023. Our qualified audit opinion is based on the fact that donations, appeals and other fundraising events are a significant source of fundraising revenue for the Company. The Company has determined that it is impracticable to establish control over the collection of fundraising prior to entry into its financial records. Accordingly, as the evidence available to us regarding revenue from this source was limited, our audit procedures with respect to fundraising income had to be restricted to the amounts recorded in the financial records. We therefore are unable to express an opinion whether fundraising income of the Company recorded is complete.

Our qualified audit opinion states that, except for the effects of the described matter, the financial report gives a true and fair view of the financial position of the Company as at 31 December 2022, and of its financial performance for the year then ended in accordance with Australian Accounting Standards.

UHY Haines Norton
Chartered Accountants

Brisbane, 13 March 2023

Reece Jory
Partner

Liability Limited by a scheme approved under Professional Standards Legislation.

UHY Haines Norton, a partnership in Brisbane (ABN 76 898 082 094) is an independent member of UHY Haines Norton an association of independent firms in Australia and New Zealand and a member of UHY, an international association of independent accounting and consulting firms.

Not your average
bean counters...

**Summary Statement of Comprehensive Income
For the Year Ended 31 December 2022**

	2022	2021
	\$	\$
Total revenue from operating activities	3,642,277	3,429,743
Total expenses from operating activities	(4,251,479)	(3,400,220)
Operating Surplus/ (Deficit) for the year	(609,202)	29,523
Other income and expenses	9,498	50,323
Surplus/ (Deficit) for the year	(599,704)	79,846
Other comprehensive income	(72,848)	700,883
Total comprehensive income	(672,552)	780,729

**Summary Statement of Financial Position
For the Year Ended 31 December 2022**

	2022	2021
	\$	\$
Total current assets	1,067,771	1,652,445
Total non-current assets	15,536,693	15,454,908
Total assets	16,604,464	17,107,353
Total current liabilities	661,484	480,028
Total non-current liabilities	719,193	730,986
Total liabilities	1,380,677	1,211,014
Net assets	15,223,787	15,896,339
Total equity	15,223,787	15,896,339

These summary financial statements have been derived from The Legacy Club of Brisbane Limited's annual financial report. The summary financial statements do not contain all the disclosures required by Australian Accounting Standards. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial report of The Legacy Club of Brisbane Limited. The Legacy Club of Brisbane Limited's annual financial report is available on our website at <https://www.legacy.com.au/clubs/qld/brisbane/about-us/>.

Our Board of Directors

President, Legacy Club of Brisbane & Chairman, Board of Directors

Non-executive Director & Vice President

Non-executive Director & Treasurer

Non-executive Director

Non-executive Director

Non-executive Director

Non-executive Director

Non-executive Director

Paul Power

Dr Annabel McGuire

Rex Isherwood

Prof Elisabeth Findlay

Rob Murray

Simon (Don) Roach

Paul Smith

COL Gavin Ware

We thank the following Board members who ended their service on the Board in 2022:

Todd Crowley

Brian Hollins CSC OAM

COL James Hunter CSC

Melinda McCormack

Lee Shimmel



LEGACY GALA DINNER 2022

PRESENTED BY NIOA

THE LEGACY GALA DINNER
PRESENTED BY NIOA
SATURDAY 5 NOVEMBER
BRISBANE CONVENTION & EXHIBITION CENTRE

LEGACY
BRISBANE



Supporting our veterans' families

LEGACY BRISBANE

Legacy House, 41 Merivale Street
South Brisbane Q 4101
07 3029 5600
admin@legacybrisbane.org.au

LEGACY SUNSHINE COAST

106 Memorial Drive
Maroochydore Q 4558
07 5443 9841
suncoast@legacybrisbane.org.au

LEGACY ROCKHAMPTON & CENTRAL QUEENSLAND

Suite 3, Tobruk House
8 Archer Street
Rockhampton Q 4700
07 4922 4010
admin@legacyrockhampton.org.au

LEGACY FRASER BURNETT

1 Bryant Street
Pialba Q 4655
07 4194 5111
admin@legacyfraserburnett.org.au

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